

RESOLUTION

WHEREAS, the Heart of Georgia Altamaha Regional Commission (HOGARC) prepared a new Regional Plan in 2013/2014 as required by the Georgia Planning Act of 1989 and new Georgia Department of Community Affairs' Regional Planning Requirements; and

WHEREAS, this required Regional Plan consists of two parts, a *Regional Assessment* of inventory, analysis, and preliminary identification of needs (prepared in 2013), and a *Regional Agenda* (prepared in 2014) for delineation of implementation strategies to realize the identified regional vision and to address selected needs, including a HOGARC Regional Work Program; and

WHEREAS, this Regional Plan was designed as a guide to action for all concerned with the improvement and future well being of the Heart of Georgia Altamaha Region (State Service Delivery Region 9), and needs to remain current; and

WHEREAS, the new Regional Plan, entitled *Green with Greener Days Ahead*, was first approved by the Georgia Department of Community Affairs (DCA), and was then adopted by the Regional Council of the Heart of Georgia Altamaha Regional Development Center in September, 2014; and

WHEREAS, the Regional Commission has now prepared a new annual Regional Plan Update in 2016 in accordance with the DCA Regional Planning Requirements, and has previously submitted this 2016 HOGARC Regional Work Program Update to DCA for review and approval; and

WHEREAS, the 2016 HOGARC Regional Work Program Update has now been certified by this review as adequately addressing the requirements of the Minimum Standards and Procedures for Regional Planning; and

WHEREAS, the Heart of Georgia Altamaha Regional Commission is now desirous of adopting the 2016 HOGARC Regional Work Program Update and its approved changes as part of its official Regional Plan under the Georgia Planning Act of 1989 and DCA Standards.

NOW THEREFORE BE IT RESOLVED that the Regional Council of the Heart of Georgia Altamaha Regional Commission hereby adopts the 2016 HOGARC Regional Work Program Update as part of its official Regional Plan.

SO RESOLVED at the Heart of Georgia Altamaha Regional Commission Council Meeting this 23rd day of June, 2016.


John Raymond Turner, Chair

Attest: 
Brett Manning, Executive Director

HEART OF GEORGIA ALTAMAHA REGIONAL COMMISSION

FY 2016 REGIONAL PLAN UPDATE

The Heart of Georgia Altamaha Regional Commission's Regional Plan, *Green with Greener Days Ahead*, was adopted by the Regional Council in September, 2014 after certification by the Georgia Department of Community Affairs (DCA). Despite the Regional Plan not being in place for a full year, a Regional Plan Update consisting of the DCA required Annual Regional Work Program Update and Evaluation and Monitoring was conducted in 2015. This was accomplished both to unequivocally meet the state requirement and to keep the Regional Plan current and effective. This process was repeated, as required by DCA's Regional Planning Requirements, in 2016.

Report of Plan Accomplishments

Heart of Georgia Altamaha Regional Commission staff prepared a FY 2016 Regional Commission Regional Work Program (RWP) Report of Accomplishments after internal review and survey of regional leaders and stakeholders. The plan was noted as being comprehensive, effective, and appropriate. It was determined that the list of RWP activities, while extensive and worded on a general basis to allow flexibility and breadth on which the wide-ranging activities of the Regional Commission is involved, was both appropriate and effective. While generally ongoing, these activities do address identified issues and opportunities not easily solved short-term, and do facilitate achievement of the Regional Vision. As the accomplishments noted in the comments column revealed, there was some activity in almost every item included in the previous work program, despite its breadth. This Report of Accomplishments has been uploaded to the Heart of Georgia Altamaha Regional Commission's SharePoint FY 2016 Contract folder.

New Regional Work Program

While the Regional Commission believes the extensive list of RWP activities as previously submitted in 2014 and 2015 is very reflective of the true measure of HOGARC involvement and assistance in advancing the vision and implementation strategies of the Regional Plan and improving the Region and its local governments, the new Regional Commission Regional Work Program has been streamlined and condensed. These changes were made to primarily answer DCA review concerns and suggestions. Each item in the new FY 2016 RWP is reflective of a number of former RWP activity items, and is more general in nature. More detailed and specific areas of RC assistance and advocacy are still described under the Regional Agenda "Implementation Strategies" comparative tabular listing. The heading in this tabular listing was changed from "RC Regional Work Program" to "RC Regional Work Program Policies." This new Regional Commission Regional Work Program has been approved by the Regional Council and has been uploaded to the Heart of Georgia Altamaha Regional Commission's SharePoint FY 2016 Contract folder.

Areas Requiring Special Attention Update

It was determined after internal staff review and regional leader/stakeholder input evaluation that there was no need to update the adopted Regional Plan's "Areas Requiring Special Attention." The currently identified areas remain appropriate without requirement for change.

Evaluation and Monitoring Report

As noted in the adopted Regional Plan, the Heart of Georgia Altamaha Regional Commission is committed to an ongoing, almost continuous process of evaluation and monitoring of the Regional Plan. This process includes direct communication with the Region's local governments, the Regional Council, and other Region stakeholders; staff evaluation of issues, questions, and concerns being voiced within the Region to the Regional Commission or otherwise being publicly discussed; and direct survey query and evaluation, both by the Regional Commission and the DCA/Department of Audits Performance and Satisfaction Survey.

Activities Description.

1. **Performance and Quality of Growth Effectiveness.** In addition to direct communication with local governments in day-to-day assistance with local governments, Regional Commission staff specifically discuss the Local Government Performance Standards and other Regional priorities at the local government Plan Implementation Assessment Meetings conducted at least once every two fiscal years (but in practice more often), and during local comprehensive plan preparation assistance. Due to the newly adopted (September, 2014) status of the Regional Plan, no formal survey of the implementation of the Local Government Performance Standards was conducted in FY 2015. The new Local Government Performance Standards have been introduced through the Plan Implementation Assessment Meetings, the Regional Council, RC newsletter, and other means. The first formal Performance and Quality Growth Effectiveness Survey with invitation to self-report and apply for Regional Planning Excellence has been sent to all Region local governments early in 2016, and results are still being evaluated. It is known that all Region local governments currently meet the "Minimum Standards," except for several who have not yet adopted Part V environmental ordinances. Those local governments will be provided technical assistance in FY 2017.
2. **Survey of Regional Leaders/Stakeholders.** The Heart of Georgia Altamaha Regional Commission conducted an electronic survey of identified regional leaders, stakeholders, and other potentially interested parties which combined the regional leader survey on the Regional Plan's effectiveness and implementation with the survey of changes and developments within the Region to determine whether the Regional Plan is being effectively implemented and is having the desired impact on regional development

patterns. This combined survey was sent through e-blast to the Region's local governments (both appointed and elected officials), to Regional Council members, to local Chambers/Development Authorities, the local legislative delegation, local schools, Regional technical and other colleges, and other agencies/parties. The survey was sent with narrative explanation, reference to the Regional Commission website for access to the entire plan, and with the entire "Implementation Program" (not just the RC Regional Work Program) section of the Regional Plan attached as a pdf document to the e-mail. Six questions were asked in the combined survey. These were:

- 1) Do you feel the Regional Plan adequately and comprehensively addresses current issues and opportunities?
- 2) Are there other issues or needs within the Region the Regional Plan should address? If so, please identify them.
- 3) Are the identified implementation strategies, both for the RC and other parties, appropriate? What else needs to be identified?
- 4) Please identify any recent happenings, changes, or developments (e.g. planned or announced job creation by expanding or new businesses or industry) within your jurisdiction which impact, or help implement, the Regional Plan's strategies?
- 5) Do you feel the Regional Plan and its identified strategies are being appropriately implemented?
- 6) How could the implementation or strategies be improved?

Another survey, while technically conducted to assist with another Regional Commission FY 2016 DCA Contract item, was sent to the same list of Regional leaders/stakeholders on "Regional Priorities." While not required by DCA to be surveyed, the Regional Priority List from FY 2015, was sent for truthing and evaluation. It was felt that regional evaluation and comment would not only be directly appropriate for "Regional Priorities" response, but would also be a good cross-check and confirmation for the Regional Plan's delineation of issues and opportunities.

3. Other Activities. As noted earlier, the Regional Plan, its effectiveness, and the Local Government Performance Standards, were discussed in FY 2015/2016 directly with local governments, with the Regional Council, and through the Regional Commission newsletter and other communication.

Monitoring and Evaluation Results

A limited number of responses were received from the two surveys conducted. All received were complimentary and positive. Those detailing comments noted that they thought the Regional Plan and its implementation strategies were “still very comprehensive” and “being implemented appropriately” “that the HOGARC is doing an excellent job.” The “Regional Priorities” survey also generated positive, supportive responses, including those that stated “I am 100% supportive,” and “thanks for the great job you all do.” The specific regional needs for state support of rural hospitals and critical health care access, and improved natural gas capacity were voiced by several parties as very compelling needs for regional quality of life and economic competitiveness. The overall evaluation and monitoring conclusion was that the Regional Plan, as is, appropriately and comprehensively addresses current Regional issues and opportunities, voices appropriate Regional implementation strategies, and is effective, thus far, in implementation.

Plan Amendments Required

There were no major plan amendments to the Regional Plan identified as being required as a result of the evaluation and monitoring findings. Stated housekeeping changes to the Regional Commission Regional Work Program were made, and minor clarification language of the “Implementation Strategies” was made to reflect the RWP changes.

Regional Council Action

The Regional Council approved by resolution the submittal of the Heart of Georgia Altamaha Regional Commission’s FY 2016 Regional Plan Update to the Georgia Department of Community Affairs at its March 24, 2016 meeting. A copy of this resolution has been uploaded to the RC’s SharePoint FY 2016 Contract folder.

Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Continue to facilitate administration of WIOA Program	PC	FY 2016-FY 2020	Ongoing (2020+)	Continuing workforce development each year under GDEcD contract
Partner with/support/coordinate GDEcD, Workforce Division and DOL efforts	PC	FY 2016-FY 2020	Ongoing (2020+)	Continue to operate WIOA Program
Support Technical Colleges	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning
Advocate for continued University System presence/expansion within Region	PC-R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning; Middle Georgia State College changed to University status in 2015
Provide data, T/A to Chambers of Commerce, Development Authorities in promotional strategies, project evaluation, access/utilization of state programs, seeking funding for prospects/ infrastructure needs	PC	FY 2016-FY 2020	Ongoing (2020+)	Assisted at least six counties
Provide T/A, support/promote leadership development programs	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of Comp Planning in 4 counties (Dodge, Montgomery, Telfair, and Wayne)
Keep liaison with GDEcD/DCA	PC	FY 2016-FY 2020	Ongoing (2020+)	Communicated/consulted regularly with Regional Reps
Facilitate/support multi-county efforts/organizations/alliances	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted Woodpecker Trail Association, Tri-County Development Authority; Provide T/A to Altamaha River Partnership, Ocmulgee Water Trail Partnership upon request
Facilitate/develop/promote multi-regional events/facilities/organizations/ alliances	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted Woodpecker Trail Association, Tri-County Development Authority; Provide T/A to Altamaha River Partnership, Ocmulgee Water Trail Partnership upon request
Facilitate/develop support of economic development organizations solely focused on HOGA Region	PC	FY 2016-FY 2020	Ongoing (2020+)	Discussed with local plan committees, Regional Planning Advisory Committee; No formal organization developed yet

Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Provide technical assistance with economic development projects related to agriculture/forestry/agri-business (pellet plants, vegetable processing, etc.)	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted Appling Ag Center/Farmers Market, Fram Pellets; Developed successful applications for Abbeville, Baxley, and Milan
Update CEDS	PC	FY 2018	Ongoing	Annual report of accomplishments each year; Next major update in 2018
Facilitate/promote mega-site, inland port, distribution/warehousing, suppliers of existing industry	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Prepared DRI for Heart of Georgia Mega Site in Laurens County; Inland Port topic in Montgomery and Telfair plans (2015) and Jeff Davis and Dodge plans (2016)
Support/help/expand existing tourism efforts, initiatives, organizations	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Regional focus; Included in Montgomery, Telfair, and Wayne plans (2015); Topic in Jeff Davis, Bleckley, Dodge, and Treutlen plans (2016); Assisted Woodpecker Trail Association, Altamaha River Partnership, Ocmulgee Water Trail Partnership as requested.
Facilitate coordination/collaboration of tourism on multi-county/regional basis	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Addressed in comp plans for Montgomery, Telfair, and Wayne counties (2015) and Jeff Davis, Bleckley, and Dodge (2016)
Promote Regional Resource Plan	PC	FY 2016-FY 2020	Ongoing (2020+)	Promoted through Plan Implementation Assessment meetings; Local Comp Plans; Organization contact
Promote River Corridor Feasibility Study	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Promoted through Plan Implementation Assessment meetings; Local Comp Plans; Organization contact
Support/establish expansion of natural areas, WMAs/State Parks	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Advocated in local comp plans/meetings/Regional Resource Plan; Georgia Conservancy/DNR completed purchase of seminally important Sansavilla WMA; Broxton Rocks Natural Area expanded

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Assist with grant applications, identify funding sources for infrastructure upgrades/expansion	PC	FY 2016-FY 2020	Ongoing (2020+)	Assisted with 10 CDBG applications (7 funded) for total of approx. \$4.5 million; Prepared OneGeorgia application for Abbeville; Prepared 3 Immediate Threat & Danger applications; Provided GEFA information to Abbeville
Support 2010 TIA (T-SPLOST) implementation	PC	FY 2016-FY 2020	Ongoing (ends in 2023)	Provided technical assistance to local governments and GDOT with project band changes and to Regional Advisory Committee Citizens Review Panel; Informed local governments and attended GDOT public meeting on planned closing of Uvalda Bridge/detour during new bridge construction
Facilitate local LMIG administration	PC, R	FY 2016-FY 2020	Ongoing as Policy	No longer provide this as direct service; Only provide advice/T.A.
Facilitate broadband feasibility engineering studies	PC	FY 2016-FY 2020	Complete	Assisted six counties in collaborating and seeking OneGeorgia funds for study; Discussions with GTA re. OneGeorgia application
Update Regional Bicycle Ped Plan	PC	FY 2016	Ongoing (to be completed August, 2016)	Organizing Regionwide committee; Updated plan to be completed early SFY 2017 per terms of GDOT contract
Support implementation of Main Street Program	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assist as requested; Provided T.A. to Dublin and Vidalia
Promote use of historic preservation rehabilitation incentives	PC	FY 2016-FY 2020	Ongoing (2020+)	Assist as requested; Provided T.A. to potential project in Twin City; Advocate in comp plan meetings
Provide technical assistance with DDA establishment/utilization	PC	FY 2016-FY 2020	Ongoing (2020+)	Assist as requested; Advocated in comp plans; Interest expressed by Abbeville, Cochran, and Eastman
Facilitate local use/awareness of available assistance programs for small businesses/entrepreneurs	PC	FY 2016-FY 2020	Ongoing (2020+)	Referred approx. 5 private businesses for SBDC assistance

Heart of Georgia Altamaha Regional Commission
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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Natural and Cultural Resources				
Continue to employ Historic Preservation Planner in conjunction with Historic Preservation Division/DNR to provide T/A	PC	FY 2016-FY 2020	Ongoing (2020+)	Implemented small contract with HPD/DNR
Continue to provide T/A support for heritage/nature-based economic development/tourism/recreation efforts/organizations (ARP, WTA, OWTP, Wilcox-Pulaski Agritourism Comm.)	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted Woodpecker Trail Association; Provide T.A. as requested to Altamaha River Partnership and Ocmulgee Water Trail Partnership; Advocate in comp plan meetings
Continue to provide T/A to historical societies/historic preservation commissions, etc., including help with organization	PC	FY 2016-FY 2020	Ongoing (2020+)	Part of HPD/DNR Contract
Provide T/A with National Register nominations/local districts/CLG program	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of HPD/DNR Contract; Provided T.A. to First African Baptist Church, Dublin with National Register nomination
Promote adaptive use of historic resources and use of state/federal rehabilitation tax incentives, as appropriate	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of HPD/DNR Contract and Local Comp Planning; Provided T.A. to Vidalia for Pal Theater and potential project in Twin City
Promote and promulgate Regional Resources Plan	PC	FY 2016-FY 2020	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings, Local Comp Plans; Organization Contact
Promote and support continued vitality and protection of agriculture, forestry, and conservation lands in Region	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of Regional Resource Plan promulgation and supported in local comp planning; Sansavilla WMA and Broxton Rocks Natural Areas protected/expanded

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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Natural and Cultural Resources				
Support and advocate for public and private efforts to develop new or expand existing state parks, WMAs, natural areas, especially along Region's River corridors	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Advocated in local comp plans/meetings/ Regional Resource Plan; Sansavilla WMA publicly protected; Broxton Rocks Natural Area expanded
Promote and promulgate Multi-Region River Corridor Feasibility Study	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Support and provide assistance to local efforts to establish/improve trails, boat landings, parks or other outdoor recreation access, particularly along, or connecting to, river corridors	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Prepared Georgia Trails Grant application for Abbeville; Provided Trails Grant information to Twin City and T.A. to Lyons with locally prepared Trails Grant
Provide T/A to local governments with adopting/implementing the RC model Environmental Conservation, or other ordinances, which meet DNR's Minimum Environmental Planning Criteria	PC, R	FY 2017	Postponed (complete by FY 2017)	Part of Minimum Local Government Performance Standards; Discussed at Plan Implementation Assessment meetings; Several counties without ordinances; Future planned assistance
Provide T/A with adoption/implementation of floodplain management ordinances	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assist as requested; Most governments already have adopted an ordinance because of Hazard Mitigation planning; Discussed in Telfair comp planning
Community Facilities and Services				
Assist GDOT and local governments in 2010 TIA (T-SPLOST) implementation	PC, R	FY 2016-FY 2020	Ongoing (ends in 2023)	Provided technical assistance to local governments and GDOT with project band changes and to Regional Advisory Committee Citizens Review Panel; Facilitate meetings; Informed locals about GDOT plans to close/detour Uvalda Bridge
Provide technical assistance to TIA Regional Advisory Committee and Citizens Review Panel	PC	FY 2016-FY 2020	Ongoing (ends in 2023)	Provided information on band changes/program impact; Served as liaison/secretary

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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Community Facilities and Services				
Assist Local Governments in LMIG Implementation	PC, R	FY 2016-FY 2020	Ongoing as Policy	No longer provide this as direct service; Now only provide advice/T.A.
Advocate for completion of GRIP Program and other improvements to Region highway system	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning and advocacy with local legislators
Advocate/support efforts to promote Regional transportation routes for tourism/interstate alternatives	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning and advocacy with local legislators
Assist with regional/local transportation planning	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of GDOT contract
Advocate/support state and local efforts to improve Region's rail network and service	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning and advocacy with local legislators; Assisting Fram Fuels with rail spur in Hazlehurst
Advocate/support continuing improvements to Region's airports	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning; No current assistance; Have assisted with OneGeorgia applications and others in past
Facilitate/implement DHS Coordinated Transportation System in Region	PC	FY 2016-FY 2020	Ongoing (2020+)	Implemented under yearly DHS contract
Assist GDOT/Local Governments/others with Public Transit Planning/Implementation	PC	FY 2016-FY 2020	Ongoing (2020+)	Part of GDOT contract; Separate contract with GDOT Intermodal Division in FY 2016 to better prioritize
Update Regional Bicycle/Pedestrian Plan	PC	FY 2016	Ongoing (to be completed August, 2016)	Organizing Regionwide committee; Updated plan to be completed early SFY 2017 per terms of GDOT contract

Heart of Georgia Altamaha Regional Commission
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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Community Facilities and Services				
Assist GDOT/Local schools with Teens in the Driver Seat Program implementation	PC	FY 2016-FY 2020	Ongoing	Publicized via letter, email to all Region school systems and private schools, one-on-one meetings; Currently in three Region school systems
Advocate/support alternative transportation system improvements, including sidewalks, bike routes/trails greenways, multi-use trails, etc.	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of Regional Resource Plan and Multi-Region River Study promulgation; Part of local comp planning and update of Regional Bicycle/Pedestrian Plan
Provide technical assistance to local governments in infrastructure needs analysis/planning and funding support	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted with 10 CDBG applications; Prepared OneGeorgia application for Abbeville; Prepared 3 Immediate Threat & Danger applications; Provided GEFA information to Abbeville; Assisted City of Eastman with Water Conservation Plan
Assist with local recreation/park planning and funding support	PC	FY 2016-FY 2020	Ongoing (2020+)	Assisted with Trails Grant for Abbeville; Provided T.A. to Lyons for locally prepared Trails Grant application; Provided information to Twin City
Assist with local government infrastructure mapping/GIS	PC	FY 2016-FY 2020	Ongoing (2020+)	Assisted with mapping in approx. 7 counties, including comp plans, McRae-Helena water/sewer map, Eastman cemetery map, and starting Ailey water/sewer map
Provide T/A to local governments in Hazard Mitigation Planning	PC	FY 2016-FY 2020	Next due 2018 and 2019/2020	Assisted Emanuel, Laurens, and Treutlen counties with public hearings to complete plans
Provide T/A to local governments with planning/funding public safety improvements	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted with 13 AFG applications and 1 COPS grant application
Assist local governments in solid waste management planning and improvement of services	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted with plans in Johnson, Tattnall, Wilcox, Evans, Wheeler, and Montgomery counties

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Community Facilities and Services				
Advocate/support for local community access to quality health care	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning; AAA provides 2 fee for service programs, Hospital Care Transitions and Options Counseling/Converse Options
Implement and coordinate provision of federal and state Area Agency on Aging services to senior and disadvantaged citizens	PC	FY 2016-FY 2020	Ongoing (2020+)	Part of Area Planning process
Advocate/support RC AAA as coordinator of all existing and new state and federal programs/services for seniors	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Provides 2 fee for service programs: Hospital Care Transitions and Options Counseling/Converse Options
Maintain current Area Agency on Aging Plan	PC	FY 2016-FY 2020	Ongoing (2020+)	SFY 2017 Area Plan submitted to DAS 3/1/16
Provide information and support for improvement of local and community educational system facilities and programs	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning; Promoting Teens in the Driver Seat Program per GDOT contract and Safe Routes to Schools assistance
Provide general technical assistance and funding support for local development of community centers, museums, auditoriums, or similar facilities and related programs	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning; T.A. to Vidalia Pal Theater; Part of HPD contract
Housing				
Assist local governments and housing authorities with seeking funding for and implementing housing rehabilitation, or other housing improvement programs	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assist as requested; Discussed during comp planning

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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Housing				
Assist and support the provision and application for special needs housing	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Money Follows the Person Program (MFP) clients transition from Nursing Home to subsidized housing
Assist local governments with housing need analyses, GICH, urban redevelopment, infill development, or other similar housing improvement plans/ordinances	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assist as requested; Dublin explored, but has not proceeded
Assist and support the establishment and implementation of uniform construction codes adoption/enforcement at local level	PC	FY 2016-FY 2020	Ongoing (2020+)	Part of comp planning; No active requests
Land Use				
Provide technical assistance with development/update/implementation of local comprehensive plans	PC	FY 2016-FY 2020	Ongoing (2020+)	Assisted Montgomery, Telfair, and Wayne counties (2015); Assisting Bleckley, Dodge, Jeff Davis, and Treutlen counties (2016)
Encourage and provide technical assistance to local governments with establishing land use management regulations, i.e. zoning, subdivision regulations and other similar ordinances	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of comp planning; Tentative advice to Toombs County
Provide technical assistance to local governments in planning and/or ordinance development to address specific land use/appearance/nuisance or similar issues	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of comp planning; No active requests
Support/provide assistance in local/regional joint and coordinated planning efforts	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Regional Plan completed in 2014; Part of local comp planning on joint county level

Heart of Georgia Altamaha Regional Commission
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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Land Use				
Provide planning, liaison, and other technical assistance to state agencies, regional organizations or groups of counties within/outside of Region to promote sound growth, coordinated tourism/economic development, or otherwise address specific issues of mutual concern	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of DCA, GDOT, DHS, Office of Aging, EDA, and GDEcD Workforce Division contracts; Provided T.A. to Woodpecker Trail Assoc.; Assist Altamaha River Partnership, Ocmulgee Water Trail Partnership as requested; Provided T.A. to Tri-County Development Authority; Work with GDOT for GIS; Now have GIO officer through GARC
Prepare, promote, and keep current a Regional Plan, including a Regional Resource Plan, in accordance with state standards which promotes sound and coordinated quality growth and development	PC	FY 2016-FY 2020	Ongoing (2020+)	Regional Plan completed in 2014; Regional Resource Plan completed in 2012; Both continuing to be promulgated, evaluated, and monitored
Prepare other Regional Plans to address important issues of growth and development as appropriate	PC	FY 2016-FY 2020	Ongoing (2020+)	Regional Bike/Ped Plan Update to be completed August, 2016
Conduct reviews on DRIs and developments with possible impact on RIRs	R	FY 2016-FY 2020	Complete Ongoing (2020+)	Conducted DRI review on planned Heart of Georgia Mega Site development in Laurens County (2016); Part of DCA Contract
Hold Plan Implementation Assessment Meetings in every county for all governments at least once every two years	PC, R	FY 2016-FY 2020	Complete/Ongoing (2020+)	Part of DCA Contract; Met with 8 counties (2015/2016)
Evaluate local government plan implementation success and applications for HOGARC Community of Planning Excellence	R	FY 2016-FY 2020	Ongoing	Sent survey to all Region local governments asking them to self-evaluate using Region's Minimum and Excellence Performance Standards. Deadline to respond was 3/11/16; Provided T/A to Glennville and Dublin with PlanFirst applications (Dublin selected)

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
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Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Intergovernmental Coordination				
Provide general administration T.A. to Region's local governments	PC, R	FY 2016-FY 2020	Ongoing (2020+)	T.A. provided on ongoing basis through Regional Council, response to local inquires, and survey/other T.A., including updating pay scale, website development, and discussion re. water conservation plan for newly merged McRae-Helena; Personnel plan update for Rhine; and organizing/digitizing ordinances for Rhine and Claxton
Support and assist with preparation of county-wide Service Delivery Strategies in compliance with State law	PC	FY 2016-FY 2020	Ongoing (2020+)	Assisted Telfair and Montgomery counties
Encourage and support coordination and collaboration in delivery of local services	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Part of local comp planning; T.A. to McRae-Helena
Encourage multi-county or regional provision of services	PC, R	FY 2016-FY 2020	Ongoing (2020+)	Assisted Tarrytown/Soperton with water provision; Provided T.A. to Regional broadband feasibility effort
Act as a forum and liaison to address/develop solutions for shared regional issues and items of mutual concern	PC	FY 2016-FY 2020	Ongoing (2020+)	Part of Regional Council function

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Economic Development					
Maintain/update a Comprehensive Economic Development Strategy (CEDs) Plan to meet federal Economic Development Administration requirements and otherwise advocate for Regional economic development	PC	FY 2017-FY 2021	EDA	Part of Econ. Dev. Planning (\$135K/yr.)	EDA, Local, GDEcD, DCA
Implement administration of WIOA Program and otherwise advance Regional workforce development	PC	FY 2017-FY 2021	JTU, GDEcD, WIOA Board	\$6.3 million/yr. (Program)	Federal, GDEcD
Provide data/technical assistance/support to Chambers of Commerce/Development Authorities/Technical Colleges/Others in promotional strategies, project evaluation and development, and program access and funding, or otherwise so as to support and advance economic and community development	PC	FY 2017-FY 2021	Local governments, Chambers, Dev. Authorities, Tech. Colleges	Part of Econ. Dev. Planning (\$135K/yr.) Part of Grant Writing (\$270K/yr.)	EDA, Local, GDEcD, DCA
Partnership/support with GDEcD/DCA and other state/regional agencies/organizations/alliances to further regional priorities and advance economic/community development	PC	FY 2017-FY 2021	GDEcD, DCA, Local governments, Chambers, Dev. Authorities	Part of Econ. Dev. Planning (\$135K/yr.) Part of Grant Writing (\$380K/yr.)	EDA, Local, GDEcD, DCA
Facilitate/promote regional/local efforts to enhance tourism through organizations, events, planning, or facility/park development/expansion	PC	FY 2017-FY 2021	Local governments, Tourism Boards, Chambers, Dev. Authorities, GDEcD, DCA, DNR, Conservation groups	Part of General Planning (\$380K/yr.) Part of Econ. Dev. Planning (\$135K/yr.)	EDA, Local, GDEcD, DCA, DNR, Georgia Land Conservation Program

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Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Economic Development					
Provide project development and grant writing assistance to further infrastructure development, enhance services, or otherwise advance Regional economic and community development	PC	FY 2017-FY 2021	Local governments, Chambers, Dev. Authorities	Part of Grant Writing (\$270K/yr.)	EDA, Local, DCA
Provide technical assistance and project development services to local downtown revitalization and historic rehabilitation efforts	PC	FY 2017-FY 2021	Local governments, DCA, GDEcD, DNR/HPD	Part of General Planning (\$380K/yr.) Part of Preservation Planning (\$125K/yr.) Part of Econ. Dev. Planning (\$135K/yr.)	EDA, DCA, GDEcD, Local, DNR/HPD
Support/facilitate entrepreneurship and small business development with technical assistance, referral, and other efforts	PC	FY 2017-FY 2021	Chambers, Dev. Authorities, Small Business Dev. Ctrs., GDEcD	Part of Econ. Dev. Planning (\$135K/yr.)	EDA, Local, GDEcD, DCA
Assist/facilitate/promote local efforts and needs for rural hospitals/improved Regional health care access	PC	FY 2017-FY 2021	Local governments, Local hospitals, Georgia Dept. of Community Health, DHS	Part of General Planning (\$380K/yr.) Part of Econ. Dev. Planning (\$135K/yr.) Part of AAA Planning (\$1.2 million/yr.)	EDA, DCA, GDEcD, DHS, Local, Ga. Dept. of Community Health, Fees
Assist/facilitate/promote improved Regional broadband/high-speed internet access	PC	FY 2017-FY 2021	Local governments, Ga. Tech. Auth., Chambers, Dev. Authorities, Private businesses, Utility Cos.	Part of Gen. Planning (\$380K/yr.) Part of Econ. Dev. Planning (\$135K/yr.)	EDA, DCA, GDEcD, Ga. Tech. Auth., Local, Private

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Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Economic Development					
Provide technical assistance/support to 2010 TIA (T-SPLOST) implementation	PC	FY 2017-FY 2021	Local governments, Citizens Review Panel, GDOT	\$5,000/yr.	GDOT, Local
Natural and Cultural Resources					
Provide Regional historic preservation technical assistance and implement contract with DNR Historic Preservation Division	PC	FY 2017-FY 2021	DNR/HPD, Local governments	Part of Preservation Planning (\$125K/yr.)	DNR/HPD, Local
Promote/support efforts to enhance access, utilization, and protection of Region's rivers and other identified and important Regional natural and cultural resources, especially those identified in the Regional Resources Plan	PC	FY 2017-FY 2021	Local governments, DCA, DNR, Conservation groups, Tourism Boards, Local/Regional organizations	Part of General Planning (\$380K/yr.) Part of Econ. Dev. Planning (\$135K/yr.) Part of Preservation Planning (\$125K/yr.) Part of Environmental Planning (\$85K/yr.)	EDA, DCA, DNR, EPD, Local, Conservation groups, Georgia Land Conservation Program
Provide T/A to local governments with adopting/implementing the RC model Environmental Conservation or other ordinances which meet DNR's Minimum Environmental Planning Criteria	PC	FY 2017-FY 2021	Local governments, DCA, DNR	Part of General Planning (\$380K/yr.) Part of Environmental Planning (\$85K/yr.)	DCA, DNR, EPD, Local

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Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Community Facilities					
Provide local/Regional transportation planning assistance through GDOT Safety and Rural Transit contracts or other means	PC	FY 2017-FY 2021	GDOT, Local governments	Part of Transportation Planning (\$100K/yr.) Part of General Planning (\$380K/yr.)	GDOT, DCA, Local
Provide transportation technical assistance/support in advocating general improvements/needs, or developing specific projects of all types of transportation facilities, including traditional and alternative	PC	FY 2017-FY 2021	GDOT, Local governments, Chambers, Dev. Authorities, Tourism Boards	Part of Transportation Planning (\$100K/yr.) Part of General Planning (\$380K/yr.) Part of Econ. Dev. Planning (\$135K/yr.) Part of Grant Writing (\$270K/yr.)	GDOT, Federal, DCA, GDEcD, DNR, Local
Update/promote Regional Bicycle/Pedestrian Plan	PC	FY 2017-FY 2021	GDOT, Local governments, Chambers, Tourism Boards	Part of Transportation Planning (\$100K/yr.)	GDOT, Local
Implement DHS Coordinated Transportation Contract and otherwise advocate for improved Regional transit access	PC	FY 2017-FY 2021	DHS, Local governments, GDOT	\$2.2 million (program)	DHS, Local

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Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Community Facilities					
Provide technical assistance to local governments in infrastructure needs analysis/planning and project development/funding support	PC	FY 2017-FY 2021	Local governments, Dev. Authorities	Part of General Planning (\$380K/yr.) Part of Econ. Dev. Planning (\$135K/yr.) Part of Grant Writing (\$270K/yr.)	EDA, DCA, GDEcD, Local
Assist local governments in local recreation/park planning and facility development, including grant writing assistance	PC	FY 2017-FY 2021	DNR, Local governments	Part of General Planning (\$380K/yr.) Part of Grant Writing (\$270K/yr.)	DNR, DCA, Local
Provide technical assistance to local governments in planning/funding public safety and general government facility improvements	PC	FY 2017-FY 2021	U.S. Dept. of Justice, FEMA, USDA, Local governments	Part of Grant Writing (\$270K/yr.)	Federal, FEMA, DCA, Gov. Office of Highway Safety, Local
Provide technical assistance to local governments in hazard mitigation planning	PC	FY 2017-FY 2021	GEMA, FEMA, Local governments	\$18-20K/plan	FEMA, GEMA, Local
Provide technical assistance to local governments in general governmental administration, survey response, or similar needs to enhance local management and efficiency	PC	FY 2017-FY 2021	Local governments, DCA, EPD	Part of Comm. Dev. Planning (Econ. Dev. and Grant Writing) (\$405K/yr.)	Local
Implement Area Agency on Aging contract with DHR Division of Aging Services, and otherwise carry-out activities to improve lives and provide services to Region's senior and disadvantaged citizens	PC	FY 2017-FY 2021	DHS, Dept. of Comm. Health, Local governments, Hospitals, Private	Part of AAA Planning (\$1.2 million/yr.)	Federal, DHS, Dept. of Comm. Health, Local, Private

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Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Housing					
Advocate/support efforts to improve the quality and quantity of housing within the Region, including technical assistance, data provision, planning, and grant support to local governments/authorities	PC	FY 2017-FY 2021	HUD, DCA, Local governments, Housing Authorities, USDA	Part of General Planning (\$380K/yr.) Part of Grant Writing (\$270K/yr.)	Federal, DCA, Local
Land Use					
Provide comprehensive planning assistance to Region's local governments	PC	FY 2017-FY 2021	DCA, Local governments	Part of General Planning (\$380K/yr.)	DCA, Local
Provide solid waste management planning assistance to Region's local governments	PC	FY 2017-FY 2021	Local governments	Part of General Planning (\$380K/yr.)	Local
Implement annual planning contract with DCA, including providing plan implementation meetings and assistance to locals/Region, facilitating DRI reviews, and RIR promulgation	PC	FY 2017-FY 2021	DCA, Local governments	Part of General Planning (\$380K/yr.)	DCA, Local
Assist local governments in maintaining QLG designation	PC	FY 2017-FY 2021	DCA, Local governments	Part of General Planning (\$380K/yr.)	DCA, Local
Develop/maintain/improve a Regional GIS database and otherwise improve/support local government mapping and GIS development	PC	FY 2017-FY 2021	DCA, Local governments	Part of GIS (\$180K/yr.)	DCA, Local
Maintain/update Regional Plan which meets state standards and advances/advocates Regional advancement and coordinated economic and community development	PC	FY 2017-FY 2021	DCA, Local governments	Part of General Planning (\$380K/yr.)	DCA, Local

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Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Land Use					
Provide local/regional planning and other assistance to implement local/Regional plans and otherwise address issues of community and economic development	PC	FY 2017-FY 2021	DCA, Local governments, DNR, GDOT	Part of General Planning (\$380K/yr.) Part of Comm. Dev. Planning (Econ. Dev. and Grant Writing) (\$405K/yr.)	DCA, EDA, GDOT, DNR, USDA, Local
Evaluate local government plan implementation success and encourage local governments to seek RC designation of "Planning Excellence" in accordance with Regional Plan	PC	FY 2017-FY 2021	Local governments, DCA	Part of General Planning (\$380K/yr.)	DCA, Local
Intergovernmental Coordination					
Support and assist with preparation of countywide Service Delivery Strategies in compliance with state law	PC	FY 2017-FY 2021	DCA, Local governments	Part of General Planning (\$380K/yr.)	DCA, Local
Act as a forum/liaison/advocate to address/develop solutions for shared regional issues and items of mutual concern and to partner with state and federal agencies	PC	FY 2017-FY 2021	State and federal agencies, Local governments, Regional Council	RC Budget (~\$11 million/yr.)	Federal, State, Local
Participate in GARC to better serve constituency and coordinate activities/RC performance	PC	FY 2017-FY 2021	Other RCs, DCA	\$5,000 in dues/yr.	Local